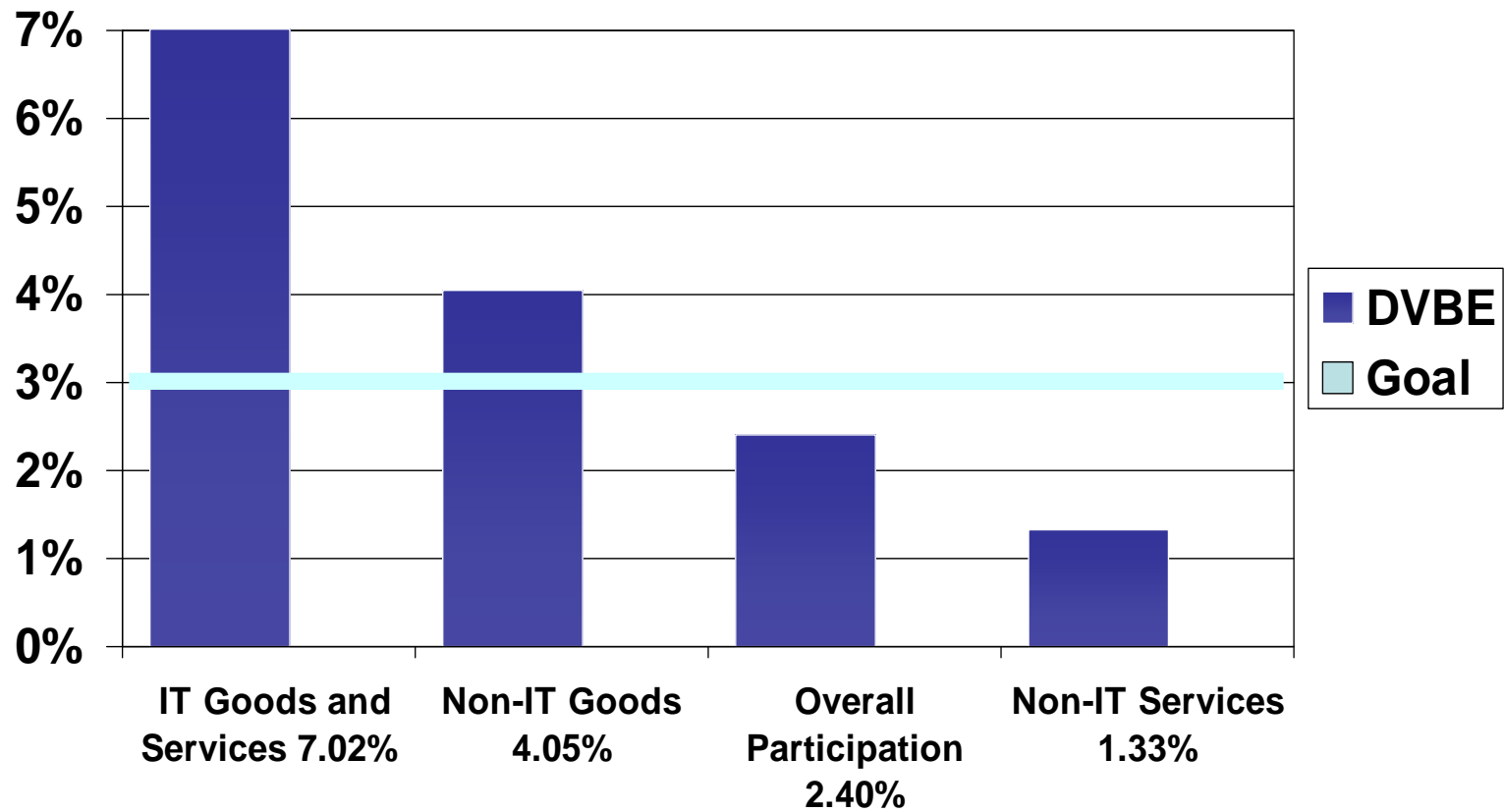


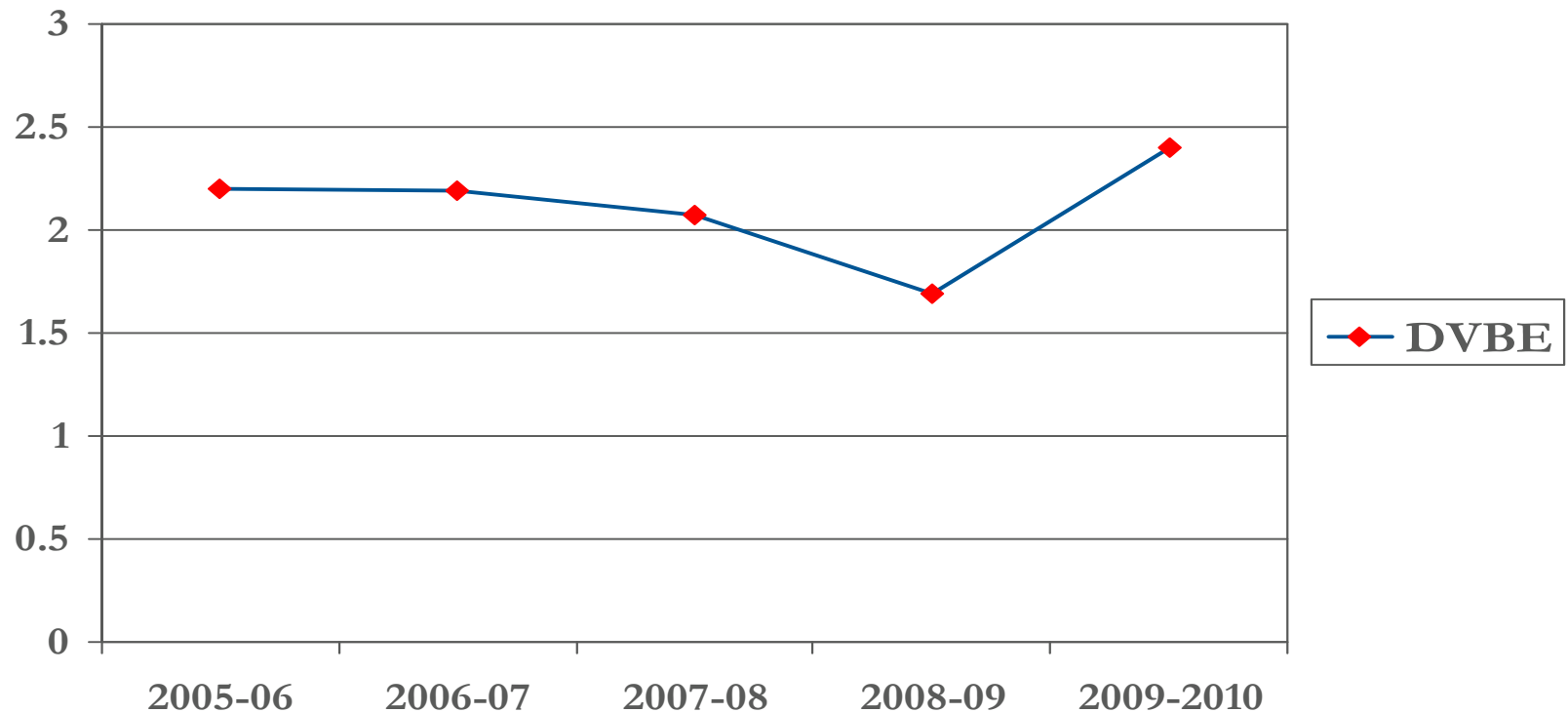
Small Business and Disabled Veteran Business Enterprise Contract Participation Fiscal Year 2009-2010

Lindy E. Plaza
Chief Diversity/EEO Officer of Internal Operations

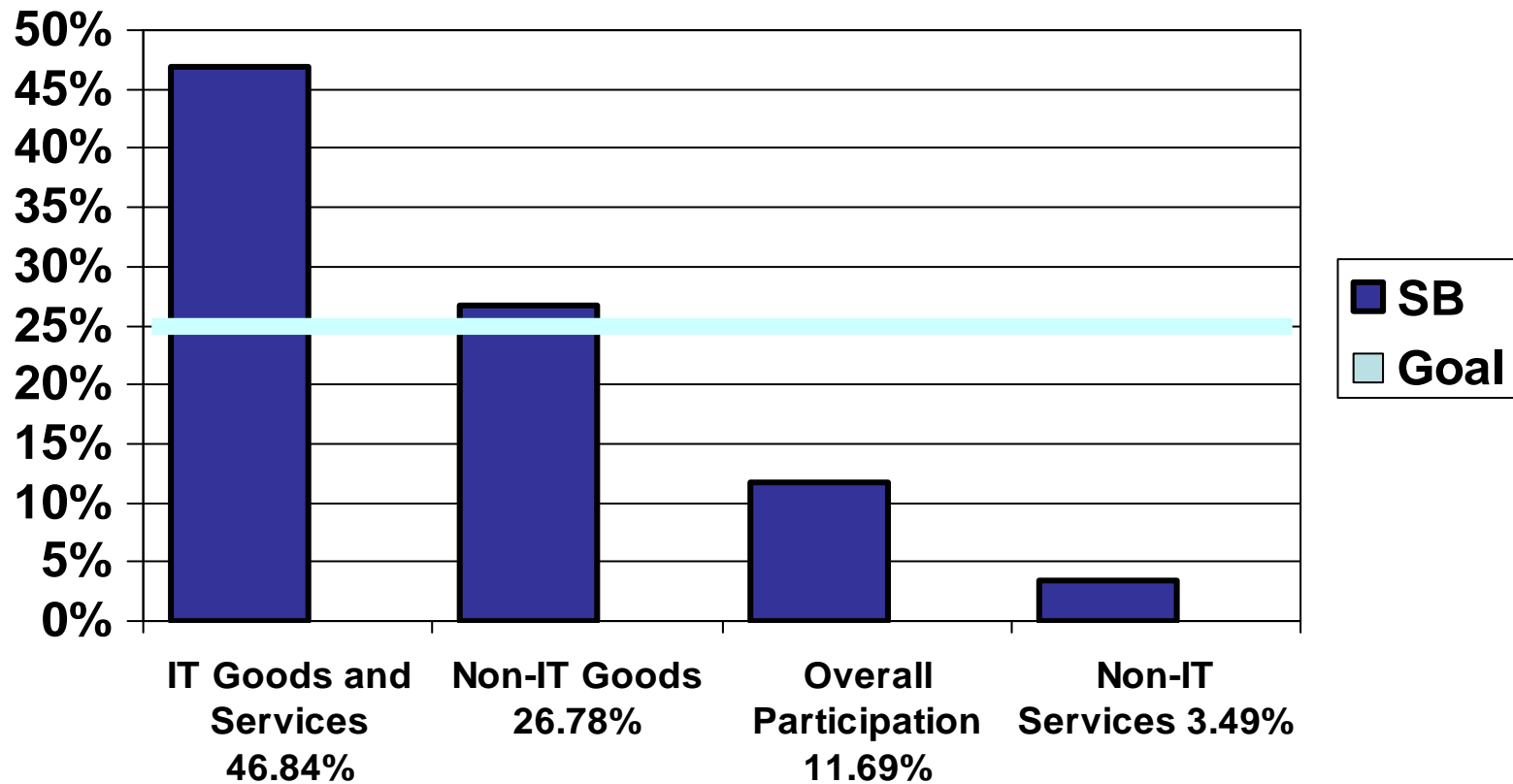
DVBE Participation Overview



CalPERS DVBE Participation Levels Since 2005 (in Percentage)



SB Participation Overview



CalPERS SB Participation Levels Since 2005 (in Percentage)

